

**PORTFOLIO HOLDER FOR ECONOMIC GROWTH,
REGENERATION AND TOURISM**

21 APRIL 2025

**REPORT OF THE DEPUTY CHIEF EXECUTIVE
AND CORPORATE DIRECTOR FOR PLACE & WELLBEING**

**A. COMMUNITY REGENERATION PARTNERSHIP (CRP2):
APPROVAL OF CHANGE CONTROL NOTICES**

PART 1 – KEY INFORMATION

PURPOSE OF THE REPORT

To approve the formal Change Control Notices for the relevant Community Regeneration Partnership projects that received additional funding allocations from Cabinet in November 2025, including:

- Ten_04 Sunspot Solar Panels;
- Ten_07 Clacton Town Centre and Seafront Public Realm;
- Ten_08 Jaywick and Clacton Shopfront Improvements;
- Ten_10 Seafront Arts/Community Micro Venue;
- Ten_11 Repurposing Martello Tower E;
- Ten_12 Active Wellbeing Centre Phase 1 and inclusive cycling facility.

EXECUTIVE SUMMARY

Work to date

In March 2025 (Minute 149), Cabinet delegated authority to the Portfolio Holder for Economic Growth, Regeneration and Tourism, as lead for the funding programme, to approve the Project Initiation Documents for each project. Cabinet also identified the relevant supporting Portfolio Holders for each scheme, with whom the lead Portfolio Holder is required to consult when making decisions.

In November 2025 (Minute 77 refers) Cabinet reallocated funding within the CRP2 programme, in response to feasibility, cost inflation and delivery constraints, with additional funding being allocated to the following projects:

Community Regeneration Partnership Projects	Allocation as of December 2024	Additional funding	Allocation as of November 2025
Ten_04 Sunspot Solar Panels;	£150,000	£50,000	£200,000
Ten_07 Clacton Town Centre and Seafront Public Realm;	£1,300,000	£2,500,000	£3,800,000
Ten_08 Jaywick and Clacton Shopfront Improvements;	£500,000	£200,000	£700,000
Ten_10 Seafront Arts/Community Micro Venue;	£500,000	£400,000	£900,000
Ten_11 Repurposing Martello Tower E;	£2,000,000	£1,500,000	£3,500,000

Ten_12 Active Wellbeing Centre Phase 1 and inclusive cycling facility.	£3,000,000	£750,000	£3,750,000
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Change control

Following project management best practice, formal Change Control Notices (CCNs) have been prepared which record the implications of the additional funding against the Project Initiation Document originally approved, to provide a clear record of the change and an updated baseline against which to provide regular progress reporting through the established programme Board structure.

The CCNs set out the 'before and after' picture of what the proposed change means for the Project Initiation Document including:

- Detailed scope and brief;
- Design development to date;
- Updated programme and cashflow.

The approval of the CCNs therefore represents the approval of the final detailed brief for the schemes which will be taken forwards for delivery.

Key highlights of the detail set out in the CCNs, as follows:

Project	What was the project scope before the Change Control Notices	What changes are the Change Control Notices making
Ten_04 Sunspot Solar Panels	▪ Retrofit of panels to the existing Sunspot Business Centre	▪ Make sure the original outputs are delivered, with the uplift in construction funding reflecting additional costs due to developments in the industry and market since original scoping; ▪ Confirmation of the compliant procurement approach followed to meet the PID's aim of ensuring the opportunity was accessible to local suppliers; ▪ The PID proposed creating a local fuel poverty fund, but as the site is held in the HRA, income must remain within the HRA. A change is therefore proposed, in consultation with the S151 Officer, to retain income in the HRA to fund future maintenance.
Ten_07 Clacton Town Centre and Seafront Public Realm	▪ Enhanced wayfinding between the seafront and the town centre, with improved street furniture (such as litter bins, uplighters, bound gravel, trees, recolouring and sealing pavements)	▪ Concept designs have been developed for: 1. the Town Square (also known as Christmas Tree Island); 2. Pier Avenue South; and 3. Station Green • The designs for 1-3 will be developed through to tender stage

		This scheme will include the delivery of works to 1 and 2, with 3 subject to a further phase of funding
Ten_08 Jaywick and Clacton Shopfront Improvements	- Grant scheme offering capital grants for shopfront improvements within Clacton-on-Sea and Jaywick Sands - Support offer for applicants to boost inclusion and uptake - Target to award 32 grants	- Expansion of the existing grant scheme to enable more grants to be awarded - Over 80 applications have now been processed with a waitlist in place for Clacton-on-Sea and Holland-on-Sea - Details of the measures being undertaken to boost uptake for the sum ringfenced for grants in Jaywick Sands
Ten_10 Seafront Arts/Community Micro Venue	- Building refurbishment of disused historic Council-owned asset on Clacton-on-Sea seafront - Contributing to neighbouring private-led regeneration - New commercial unit for tenant let	- Make sure the original outputs are delivered, with the uplift in construction funding reflecting additional costs due to developments in the industry and market since original scoping; - Confirmation of scope of works to repair and refurbish the existing building further to detailed survey and investigation work; - Works to address pressing building condition issues within Beach Patrol unit to support the sustainability of this essential service.
Ten_11 Repurposing Martello Tower E	- Repurposing the underutilised Martello Tower E into event or culture venues - Delivery of works to alleviate immediate building condition issues	- Details of the proposed Enabling Works to be delivered to rectify immediate building condition issues; - Concept designs for the proposed adaptive reuse and refurbishment of the building, as developed through consultation with Historic England, to be included in the Planning and Scheduled Monument Consent applications; - Delivery of the future refurbishment of the property into a lettable space, following the successful completion of the Enabling Works.
Ten_12 Active Wellbeing Centre Phase 1 and inclusive cycling facility	- Works to tackle urgent building condition issues at Clacton Leisure Centre - Deliver a new Community Ride & Play Zone, an inclusive cycling facility at	- Enable the delivery of the outline masterplan previously developed, as the funding awarded was less than the original cost estimate - Account for cost inflation since the design was originally developed - Confirmation of the detailed brief and design for the future Planning

	Clacton Leisure Centre to support improving health & wellbeing	application to be submitted, and accompanying cost estimate
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Next steps

Approval of the CCNs will allow for the projects to proceed through to the next stages, including the submission of further applications for statutory consents and launching of procurement exercises. Next steps for each project are identified in detail within the CCNs, including updated programmes.

As the Ten_07 Clacton Town Centre and Seafront Public Realm project is being delivered by Essex County Council under a funding agreement, approved by the Portfolio Holder in August 2025, following approval of the Change Control Notice a Deed of Variation will be signed to formalise the additional funding to be transferred.

RECOMMENDATION(S)

It is recommended that the Portfolio Holder, further to the decision of the Cabinet on 14 November 2025 (Minute 77 refers) and as an integral part of progressing the relevant projects through to delivery:

- a) approves the Change Control Notices, incorporating confirmation of the detailed brief and procurement strategies, for the following Community Regeneration Partnership projects, with reference to the Project Initiation Documents approved in August 2025:**
 - i. Ten_04 Sunspot Solar Panels;**
 - ii. Ten_07 Clacton Town Centre and Seafront Public Realm;**
 - iii. Ten_08 Jaywick and Clacton Shopfront Improvements;**
 - iv. Ten_10 Seafront Arts/Community Micro Venue;**
 - v. Ten_11 Repurposing Martello Tower E;**
 - vi. Ten_12 Active Wellbeing Centre Phase 1 and inclusive cycling facility.**
- b) subject to (a), delegates to the Deputy Chief Executive and Corporate Director (Place and Wellbeing), in consultation with the Section 151 Officer and the Monitoring Officer, to approve a Deed of Variation to the funding agreement between Tendring District Council and Essex County Council to enable the transfer of additional funds to support the delivery of:**
 - i. Ten_07 Clacton town centre public realm, increasing the project budget by £2.5m, from £1.3m to £3.8m, as approved by Cabinet in November 2025**

REASON(S) FOR THE RECOMMENDATION(S)

- To enable the projects to progress to delivery:** the CCNs provide a detailed formal record of changes to the projects since the approval of the PIDs, including developments to the detailed brief and approach for each project, with approval delegated to the Portfolio Holder, and ensure that there is a clear record of changes to the projects

ensuring proper control and oversight of project delivery, and that the final results meet expectations.

- **To enact the lessons learned from past project delivery including recommendations from the Oversight & Scrutiny Committee:** the CCNs follow project management best practice, providing enhanced governance and control of programme delivery.

ALTERNATIVE OPTIONS CONSIDERED

- **Stop the projects now:** this would forfeit significant government funding and the opportunity to address important local issues. This course of action could have reputational repercussions and lead to abortive costs from the work to date.
- **Not to approve the Change Control:** this would prevent the implementation of the additional funding allocated by Cabinet in November 2025 and thereby impact on the outcomes defined for the funding programme. It would also risk the loss of a significant portion of the funding awarded to the Council by MHCLG, thereby impacting on the opportunity to address important local issues;
- **Not to take this decision now:** due to the limited timescale set out within the Memorandum of Understanding, swift development of the projects will be necessary to address the programme risk and ensure defrayment is achieved during the funding period;
- **To approach the projects differently:** the project updates set out in the CCNs are the result of extensive work by specialist consultant teams, informed by broad ranging public and professional stakeholder consultation, and extensive consultation with the relevant Portfolio Holders and members. In each instance options have been carefully considered and the proposed briefs represent the recommended way forwards in response to the specific constraints, opportunities and challenges on each project.

PART 2 – IMPLICATIONS OF THE DECISION

DELIVERING PRIORITIES

Detailed appraisals of how each project will deliver on the Council's policies and priorities are set out within the Business Case section of each PID. Any change control is identified within the CCNs. Full details on how the programme aligns with the Council's priorities please refer to the December 2024 and March 2025 Cabinet reports and summarised as follows:

- **Pride in our area and services to residents:** by enhancing Clacton-on-Sea and Jaywick Sands to boost local pride.
- **Raising aspirations and creating opportunities:** by supporting local entrepreneurship and economic growth; boosting local businesses and raising aspirations.
- **Championing our local environment:** delivering improvements to our public realm, supporting wellbeing and healthy lifestyles.
- Working with partners to improve quality of life: collaborating with a range of partners including delivering in partnership with the local NHS Trust and ECC.
- **Promoting our heritage offer, attracting visitors and encouraging them to stay longer:** by boosting the area's attractiveness and supporting the ongoing success of local heritage landmarks.
- **Financial Sustainability and openness:** through effective management and adoption of project management best practice.

OUTCOME OF CONSULTATION AND ENGAGEMENT (including with the relevant Overview and Scrutiny Committee and other stakeholders where the item concerns proposals relating to the Budget and Policy Framework)

Key outcomes from consultation and engagement, and how this has influenced the project development, is noted in each CCN. Members including ward councillors have been consulted on the projects as part of the relevant Portfolio Holder Working Group, which meets every other month. Following the recruitment of a Communications Lead within the Project Delivery Unit, updated Communication, Engagement and Marketing Plans have been established for all the above projects and are recorded in the CCNs.

Highlights are as follows:

Project	Outcomes
Ten_04 Sunspot Solar Panels	▪ Support for delivering the procurement in a manner that encourages and enables local SMEs to participate, to contribute to growing the local economy including green skills
Ten_07 Clacton Town Centre and Seafront Public Realm	▪ Support for progressing works to the Town Square and Pier Avenue South, out of the original 7 areas of focus identified ▪ Support for events and positive programming in the Town Square, such as screenings and markets, and the importance of allowing sufficient gathering space for such events in the design ▪ Support for elements of the scheme, such as planters, to be progressed with the Town Board's input, to facilitate future care & maintenance
Ten_08 Jaywick and Clacton Shopfront Improvements	▪ Substantial uplift in grant applications, with support from members in outreach to local communities supporting word of mouth ▪ Positive feedback on applicant support offer
Ten_10 Seafront Arts/Community Micro Venue	▪ General positivity about project aspirations and concept designs developed to date ▪ Agreement to omit solar panels from scheme for reasons of conservation, with the option for these to be delivered by a future tenant ▪ Agreement to process to planning
Ten_11 Repurposing Martello Tower E	▪ Positive feedback on the proposed designs ▪ Discussion on the risks of the enabling works period, including the drying out of the historic fabric, to continue beyond LGR, and how this risk could be mitigated ▪ Discussion of how the impact to the views of and community relationship with the building could be mitigated during the works, such as by offering school tours

	▪ Support for investment in a significant historic asset and support for the ongoing close working
Ten_12 Active Wellbeing Centre Phase 1 and inclusive cycling facility	• External engagement plan was noted as ambitious, team working to phase the strategy • General positivity about project aspirations

The Portfolio Holders for: Leisure & Public Realm; Arts, Culture & Heritage; and Assets; have all been consulted on the projects and this report and have confirmed their agreement to the CCNs as outlined.

LEGAL REQUIREMENTS (including legislation & constitutional powers)

Is the recommendation a Key Decision (see the criteria stated here)	NO	If Yes, indicate which by which criteria it is a Key Decision	☐ Significant effect on two or more wards ☐ Involves £100,000 expenditure/income ☐ Is otherwise significant for the service budget
		And when was the proposed decision published in the Notice of forthcoming decisions for the Council (must be 28 days at the latest prior to the meeting date)	N/A

The PIDs set out both the relevant legal powers, and a governance plan throughout the project lifespan, for each project, which continue to be followed. Any changes or alterations to this are set out within the CCNs.

For example, a revised governance approach has been undertaken on Ten_08 Shopfront Improvements as follows:

The PID proposed a governance plan whereby a decision by the Portfolio Holder would be published at the end of the Open Call period. During the Open Call period, this was reviewed and discussed with the Portfolio Holder, and the approach was revised to publishing monthly decisions by the Portfolio Holder, recording the grant allocations made by the evaluation panel on a monthly basis. This was decided for the following reasons:

- Closer oversight and ownership of the grant allocations by the Portfolio Holder;
- Closer monitoring of grant progress and costs attached to applicant support;
- Enabling grant recipients to proceed with delivery of investment on an iterative basis through the Open Call period, rather than requiring them to wait until the end, enabling swifter delivery

☐ YES	The Monitoring Officer confirms they have been made aware of the above and any additional comments from them are below:
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This report follows on from the requirements identified within the November 2025 Cabinet Report, which highlighted the need to ensure the PIDs are complete, approved and kept under review and revised, when necessary, with decisions being published making the changes open and transparent.

The report review has not included consideration of the individual PIDs or the Change Control Notices, as the responsibility for detail of these belongs to the service area however, assurance has been achieved through the process explained and the summary of how the scopes have been amended, within the body of the report. The Contracts and Procurement Lawyer within the Project Delivery Unit has also provided additional assurance through their dedicated involvement of the individual documents, which includes use of legal powers.

FINANCE AND OTHER RESOURCE IMPLICATIONS

Financial risk

As with the PIDs, the CCNs include consideration of Finance in relation to each project, including updated budget profile and cashflow, in line with the budgets and additional funding allocated to each project. Financial risks are considered as part of the Risks & Issues Register. Both cashflow and Risks & Issues Register are subject to monthly review as part of Project Highlight Reports to the Project Boards, and as part of the Programme Highlight Reports presented to the RCDB.

Further to the report presented to Cabinet report in November 2025, risk to defrayment of the funding is considered minimal given that the Council can demonstrate a 'substantial start and commitment' to each project being taken forwards. A future report is planned for Cabinet in March 2026 which will set out an update on the progress and milestones achieved across the programme.

Expenditure to date

The current position of the programme is set out as follows:

Project	Value	Committed to date	Spend to date
Ten_01 Bus infrastructure (ECC)	£230,000	£230,000	£230,000
Ten_02 Community Transport Buses	£210,000	£181,750	£181,750
Ten_03 Fitting Out Clacton Skills Hub (ECC)	£200,000	£200,000	£200,000
Ten_04 Sunspot Solar Panels	£150,000	£16,850	£9,300
Ten_05 Tudor Fields	£1,000,000	£0	£0
Ten_06 Jaywick Sands Healthy Buildings	£100,000 CDEL £200,000 RDEL	£0	£0
Ten_07 Clacton Town Centre Public Realm (ECC)	£1,300,000	£1,300,000	£1,300,000

Ten_08 Clacton-on-Sea and Jaywick Sands Shopfront Improvements	£700,000	£575,350	£349,550
Ten_09 Jaywick Sands Public Open Spaces	£3,200,000	£262,000	£78,870
Ten_10 Seafront Micro Venue	£500,000	£99,550	£44,450
Ten_11 Martello Tower E	£2,000,000	£306,100	£18,075
Ten_12 Active Wellbeing Centre Phase 1	£3,000,000	£840,600	£43,850
Ten_14 Cultural masterplanning	£100,000	£82,800	£30,750
Ten_15 Urgent Treatment Centre (NHS)	£2,000,000	£2,000,000	£2,000,000
Total	£19,890,000	£6,095,000	£4,486,595

Under the terms of the MoU, funding can be considered defrayed by demonstrating a 'substantial start and commitment' to the projects.

Resource & Capacity

The reallocation of funding is being delivered through existing projects, utilising the existing project teams established for each project, thereby managing additional pressure on the Council's capacity.

Programme and project management of CRP2 and related projects is by the Project Delivery Unit. Founded by Cabinet in July 2024 with an original duration and budget for two years from the first officer commencing in post, the expiration date is currently 11 November 2026. This review is currently underway, led by the Assistant Director for People, with a future report to be brought to Cabinet. It should be noted that the delivery programmes of multiple projects within the funding programme extend beyond, 11 November 2026, with an ongoing requirement for project and programme management.

	The Section 151 Officer confirms they have been made aware of the above and any additional comments from them are below:
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There are no significant comments over and above those already set out elsewhere. It is worth highlighting that further decisions have been made since the Cabinet meeting in November 2025 in terms of the allocation of funding across the various schemes, which will be subject to a separate decision as necessary.

USE OF RESOURCES AND VALUE FOR MONEY

The following are submitted in respect of the indicated use of resources and value for money indicators:

A) Financial sustainability: how the body plans and manages its resources to ensure it can continue to deliver its services;	Multiple projects subject to this report relate to refurbishments of assets owned by the Council, to directly bolster their individual resilience and sustainability, and more broadly to transform liabilities into income-generating assets. Work
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	continues with the relevant teams to ensure that sufficient plans and budgets are in place to account for future maintenance requirements.
B) Governance: how the body ensures that it makes informed decisions and properly manages its risks, including; and	The PIDs establish a roadmap for robust governance for each project, as well as key governance milestones. Monthly Highlight Reports are prepared at project and programme levels allowing for change control and exception reporting to Programme Board, Portfolio Holder and Cabinet as appropriate.
C) Improving economy, efficiency and effectiveness: how the body uses information about its costs and performance to improve the way it manages and delivers its services.	The formation of the RCDB and PIDs respond to lessons learned in recent project delivery by the Council including recommendations from the Oversight & Scrutiny Committee. The formation of, and working practices used by, the PDU directly respond to feedback from past Audits.

MILESTONES AND DELIVERY

Detailed updated programmes are included for each project within the CCNs, through to completion of each project, identifying key milestones and the critical path. The current status of each project, based on the programmes previously presented to the Portfolio Holder in August 2025, is illustrated as follows:

In order to defray the funding the Council is required to demonstrate a 'substantial start and commitment' to the projects. The approach agreed with the Section 151 officer is to provide an update report to Cabinet in March setting out the position of each project in which the relevant commitment against each scheme will be demonstrated, such as procurement entered into, planning consents applied for or secured, reconfirming Cabinet's 'substantial' commitment to all projects with reference to MHCLG's requirements. The current and forecast position as follows:

Project	Current position	Forecast position by March 2026
Ten_04 Sunspot Solar Panels	Tender period for main contractor underway	Construction underway
Ten_07 Clacton Town Centre Public Realm	- Funding agreement sealed - Funding transferred - RIBA Stage 2 concept designs - RIBA Stage 2 Outline Cost plan in place	- Deed of Variation to funding agreement between TDC and ECC - Design development of scheme
Ten_08 Jaywick and Clacton Shopfront Improvements	76 applications approved - Focused outreach and communications in Jaywick Sands to target delivery of grants in this area	- All funding available for grants awarded - Ongoing delivery of grants
Ten_09 Jaywick Sands Public Open Spaces	- RIBA Stage 2 concept designs - RIBA Stage 2 Outline Cost plan - Extensive public consultation informing above - Submission of application for Planning pre-application advice	- Phase 1 planning application submitted - Procurement process underway including completion of pre-market engagement stage

	Preparation underway for main contractor procurement	
Ten_10 Seafront Micro Venue	- RIBA Stage 2 concept designs - RIBA Stage 2 Outline Cost plan - Planning application submitted - Extensive specialist site surveys undertaken informing the above - Pre-market engagement underway	Tender period for main contractor launched
Ten_11 Martello Tower E	- RIBA Stage 2 concept designs - RIBA Stage 2 Outline Cost plan - Extensive specialist site surveys undertaken informing the above - Ongoing positive pre-application advice with Historic England - Preparation underway for main contractor procurement	- Enabling works consents applications application submitted - Procurement process underway for main contractor including pre-market engagement stage
Ten_12 Active Wellbeing Centre Phase 1	- Pre-construction services agreement in place and delivery agreement drafted - RIBA Stage 2 concept designs underway - Extensive specialist site surveys undertaken informing the above - Application for Planning pre-application advice submitted	- Change Control Notice approved - Public consultation on final designs complete - Preparation for submission for statutory consents

ASSOCIATED RISKS AND MITIGATION

The updated position of risks, issues and opportunities is set out by project in each CCN and monthly updates continue to be provided to the RCDB. A highlight of the top ten issues and risks is set out as follows:

Issue	Current position and action
Feasibility & deliverability / Funding envelope	Impact of issue reduced through agreed approach to demonstrate substantial start & commitment to MHCLG
Statutory consents	Ongoing positive engagement with LPA and Historic England
Resource & recruitment	PDU recruitment continuing, review of PDU underway by AD People and report planned for Cabinet in Q4 2025/6
Change control	Subject of this report addresses this issue
Finance	Impact reducing as interim resource now commencing in post
Procurement	Pre-market engagement planned/underway across programme to test procurement strategies and implement lessons learned from other recent procurement
Budget	Cost plans in place across programme. Value engineering strategies developed, including PfH consultation, where required
Insurance requirements	Contractors costs of insurance rising, reducing their access to higher levels of required cover; as a result, the pool of small contractors for the programme is reducing.

Project interfaces with other works underway	Close engagement between Ten_07 Public Realm, Ten_14 Cultural master-planning and Plan for Neighbourhoods Regeneration Plan
Site ownership	Engagement ongoing with Tenants Panel for works on HRA. Risks under consideration for works to unregistered land not owned by TDC, to be the subject of future report to Cabinet.
Risk	Current position and action
Local Government Reorganisation	Dedicated section included in PIDs; works programmed to complete prior to new authority but may have additional governance due to Shadow Authority from May 2027
Legal considerations	Report on title completed across the programme
Utilities	Engagement commenced on relevant projects and applications included in consultant scopes
Corporate capacity	Substantial increase in capital programme puts pressure on corporate services, which is partly mitigated by additional PDU staff
Consultation & engagement	Comms Lead recruited and in post in PDU Public consultation ongoing and positive feedback to date
Market conditions	Pre-market engagement underway and implementation of lessons learned from other recent procurements
Governance	Boards functioning well and governance plans implemented
Procurement	Early preparation underway
Monitoring & evaluation	Requirements captured in grant and funding agreements
Ground conditions	Extensive surveys completed and more underway
EQUALITY IMPLICATIONS	
An Equality Impact Assessment has been completed for each project within the PIDs.	
SOCIAL VALUE CONSIDERATIONS	
All procurement with a value over £100,000 will be subject to the Council's Social Value Policy adopted November 2024 including the Themes, Outcomes and Measures set out within. All relevant procurement will utilise the adopted Social Value Calculator. An update on the Social Value secured through procurement to date was provided to Cabinet in November 2025 and a further update will be provided in the future report planned for March 2026.	
IMPLICATIONS RELATED TO DEVOLUTION AND/OR LOCAL GOVERNMENT REORGANISATION	
Whilst the funding envelope ends in March 2026, prior to the current timeline for the completion of LGR and vesting of a new combined authority, nevertheless the assets that the CRP2 affects and/or creates will be relevant to a future authority. The PIDs therefore include dedicated consideration of LGR on a project-by-project basis.	
IMPLICATIONS FOR THE COUNCIL'S AIM TO BE NET ZERO BY 2050	
The projects identified within the programme offer the opportunity for a range of benefits in line with the Council's Climate Action Strategy 2024-7. The CCNs support this commitment by enhancing the positive impacts of Ten_04 Sunspot solar panels and Ten_09 Jaywick Sands Public Open Spaces.	
OTHER RELEVANT CONSIDERATIONS OR IMPLICATIONS	

Consideration has been given to the implications of the proposed decision in respect of the following and any significant issues are set out below.	
Crime and Disorder	Delivering the programme will deliver benefits by: contributing to improving perceptions of safety; discouraging anti-social behaviour through creating a more positive atmosphere; and encouraging communities to take care of their environments.
Health Inequalities	Delivering the programme will deliver benefits including: expanded facilities at Clacton Hospital; new fitness & wellness facilities at Clacton Leisure Centre; and measures to support active travel in Clacton and Jaywick
Subsidy Control (the requirements of the Subsidy Control Act 2022 and the related Statutory Guidance)	Subsidy Control has been considered for each project across the programme from the outset, with the approach in each instance designed so as to mitigate any potential risks in this regard.
Area or Ward affected	West Clacton & Jaywick Sands; St James; Coppins; Bluehouse; Cann Hall; Pier; St Paul's; St John's; Burrsville; Eastcliff; St Bartholomew's

PART 3 – SUPPORTING INFORMATION

BACKGROUND
Work to date Between December 2024 and March 2025, Cabinet accepted c£20m Community Regeneration Partnership funding from the Ministry for Housing, Communities and Local Government (MHCLG) and approved the scope and details of ten projects to be delivered by Tendring District Council. Cabinet approved a further five projects within the programme for delivery by partners Essex County Council and East Suffolk & Norfolk NHS Foundation Trust (NHS) and delegated entering the necessary funding agreements to the Portfolio Holder for Economic Growth, Regeneration and Tourism in consultation with officers.
PREVIOUS RELEVANT DECISIONS
26th July 2024; Cabinet: Resources to increase project delivery and progress Levelling Up Partnership (12630) 27th September 2024; Executive Decision: Memorandum of Understanding - Levelling Up Partnership with Government (12841) 18th November 2024: Initiating Property Dealing Procedure (13001) 20th December 2024; Cabinet - Community Regeneration Partnership (formerly Levelling Up Partnership) - Programme Delivery - minute ref. 99 – (19664) 17th March 2025; Cabinet - Community Regeneration Partnership - Programme Update and further wave of Projects – minute ref. 149 – (20248) 11th June 2025; Executive Decision: CRP Ten_02 Community Minibus Open Call and Application Process – (13637) 30th May 2025; Executive Decision: UK Shared Prosperity Funding & Community Regeneration Partnership Shopfront Grants 2025 - Planning Consultant and allocation of funds – (13606) 5th August 2025; Executive Decision: Approval of Regeneration Capital Delivery Board Terms of Reference and Community Regeneration Partnership (CRP2) Project Initiation Documents and Funding Agreements (link)

- 13th August 2025; Community Regeneration Partnership (CRP) Ten_08 Shopfront Improvements, August 2025 ([link](#))
- 9th September 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant ([link](#))
- 22nd September 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant ([link](#))
- 15th October 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant ([link](#))
- 14th November 2025; Cabinet: Community Regeneration Partnership (CRP2) - Programme Update and Reallocation of Funding ([link](#))
- 11th November 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant November 1 ([link](#))
- 24th November 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant, November 2025 2 ([link](#))
- 11th December 2025; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant, December 2025 ([link](#))
- 18th December 2025; The Community Regeneration Partnership Ten_10 Seafront Micro Venue Planning Application ([link](#))
- 19th December 2025; Extension of contract with Retail Designs Solutions ([link](#))
- 24th December 2025; The Community Regeneration Partnership Ten_12 Active Wellbeing Contractor Appointment ([link](#))
- 24th December 2025; The Community Regeneration Partnership Ten_12 Active Wellbeing Budget Increase ([link](#))
- 9th January 2026; The Community Regeneration Partnership Ten_08 Shopfront Improvement Grant, January 2026 ([link](#))

BACKGROUND PAPERS AND PUBLISHED REFERENCE MATERIAL

Not applicable

APPENDICES

- Programme Summary and update as of January 2026
- Change Control Notices

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